TOWN OF BOURNE

TOWN HALL

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November 8, 2019

RECEIVED
NOV 12 2019
CAPE COD COMMISSION

Cape Cod Commission
3225 Main Street
Barnstable, MA 02630

Attention: Lisa Dillon, Commission Clerk

Re: Town of Bourne Local Comprehensive Plan Certification

Attached is the Town of Bourne's final adopted Local Comprehensive Plan for review and approval by the Cape Cod Commission.

The Plan was approved at the Special Town Meeting on October 29, 2019 attached is the certified vote by the Bourne Town Clerk.

Below is the process that the LCP committee took to update the plan and ready it for certification.

If you have any questions please feel free to contact Town Planner Coreen Moore at 508-759-0600, email cmoore@townofboume.com.

Thank for your attention to this matter.

LCP Process - Update 2019

LCP Committee Members

1. Steve Strojny, Chairman
2. Daniel Doucette Vice Chairman
3. Elizabeth brown
4. Jeanne Azarovitz

Consultant: Wesley Ewell

Staff: Coreen Moore, Town Planner and Jennifer Copeland Assistant Town Planner

Public Paiticipation

1. SWOT (Strengths, Weaknesses, Opportunities and Threats) Exercise Workshop Thursday November 16, 2017
2. Workshop Saturday October 27, 2018

3. Community Survey January 14, 2019
4. Public Hearing October 24, 2019
5. STM October 28, 2019
6. LCP Meetings - 10 public meetings from August 2018 to October 2019

Meetings with adjacent Towns

1. Wareham - October 24, 2018
2. Sandwich- November 27, 2018
3. Plymouth - November 20, 2018
4. Falmouth - August 30, 2018

Adoption by Town Meeting: October 29, 2019

Ce1tification by the Cape Cod Commission: Pending - Transmitted November 8, 2019

BARRY H. JOHNSON
Town Clerk

WENDY CHAPMAN
Assistant Town Clerk

TOWN OF BOURNE

Office of the Town Clerk

At a legal meeting of the Town of Bourne held October 29, 2019, a quorum being present, the following business was transacted under Article 12:

ARTICLE 12: To see if the Town will vote to adopt the following **updated Local Comprehensive Plan** as prepared by the Local Comprehensive Planning Committee, as a guide for development proposals and management decisions for town officials, boards, and committees. Or take any other action in relation thereto:
Sponsor - Local Comprehensive Planning Committee

The Local Comprehensive Plan provides a road map to the future the Town of Bourne. It is comprehensive in that it addresses all of the major community issues facing the town, with broad statements of goals, policies, and key actions to address each issue area. It is not intended to be an encyclopedia of statistics and proposals for every issue. Detailed information on most issues can be found in links and references provided throughout the plan to more in-depth studies and reports.

GROWTH POLICY: to guide growth toward areas that are adequately supported by infrastructure and away from areas that must be protected for ecological, historical, or other reasons.

VISION: A town of village centers serving the daily needs of surrounding neighborhoods, with an active downtown, a center for government, marine research, and education. Regional commercial and industrial uses located on MacArthur Boulevard and other areas with suitable highway access.

WATER RESOURCES

Water Resources Goal: To assure an adequate supply of high-quality drinking water without need for excessive treatment, to reverse degradation of subsurface aquifers, and to restore and preserve the ecological integrity of surface waters.

Water Resources Policies

1. Manage water use so that it does not adversely affect the quality or quantity of surface water resources, private wells, or the safe yield of the region's fresh water aquifers.
2. Advance and supp011 regional plans and programs to expand wastewater treatment efforts

that will lead to servicing densely developed neighborhoods along the Buzzards Bay coast.
3. Institute a educational campaign to phase out chemical fertilizers and pesticides in favor of low-nitrogen organic and natural biological treatment methods.

Water Resources Actions

1. Identify, remediate, treat, or contain identified sources of pollution in coastal embayments and estuaries in an effort to attain established Total Maximum Daily Loads (TMDL).
2. Create a comprehensive wastewater management plan to upgrade public and private wastewater treatment facilities and methods in appropriate areas, especially in densely developed neighborhoods, and actively seek grants and other funding to carry out the plan.
3. Promote public/private initiatives to create neighborhood wastewater treatment facilities, in lieu of individual septic systems or regional collection and treatment systems.
4. Take advantage of the Cape Cod Commission's Pond and Lake Stewardship (PALS) program to compile a biological, chemical, and physical profile of each fresh water pond and waterway, and continually monitor all fresh water areas for changes in the profile.
5. Encourage and assist the Buzzards Bay and North Sagamore Water Companies to identify and develop new well locations to serve expanding development north of the canal.
6. Initiate a continuing public education and incentive program on the effects of pollution from septic systems, stormwater runoff, yard fertilization, recreational boating, pet waste, birds and wild animals, and overdevelopment.
7. Work with adjacent towns and the Massachusetts DOT Highway Department to enforce Best Management Practices for controlling storm water runoff from roads.
8. Continue to collaborate with Joint Base Cape Cod officials to clean up pollution from the base.
9. Adopt water conservation plans that encourage installation and use of water-saving and recycling devices such as cisterns, gray-water tanks, and alternative septic systems.
10. Improve communications between town, state, and federal officials to coordinate policies and programs related to water quality.

OCEAN RESOURCES

Ocean Resources Goal: to protect the public interest in the coast as well as rights for fishing, navigation and recreation; to improve, preserve and manage coastal areas in order to safeguard and perpetuate their biological, economic, historic, maritime and aesthetic values; and to preserve, enhance and expand public access to the shoreline.

Ocean Resources Policies

1. Ensure that future development and modification of existing development is properly sited and designed to minimize flood hazards and maintain the ability of coastal landforms to migrate naturally.
2. Restore sustainable commercial and recreational harvesting of both finfish and shellfish, and protect benthic habitats from direct or indirect impacts.
3. Enhance and improve public access to and visibility of ocean resources.

Ocean Resources Actions

1. Use the Waterways Improvement Fund and funding from the Seaport Economic Council to support rapidly increasing costs of coastal dredging, facilities maintenance, and other coastal

environmental quality activities.

2. Revise the Floodplain Zoning Bylaw and pursue other actions recommended in Bourne's 2018 Hazard Mitigation Plan and the Cape Cod Commission's Regional Policy Plan.
3. Cooperate and support organizations and programs that monitor and evaluate coastal waters, including the Coalition for Buzzards Bay and Massachusetts Estuaries Project.
4. Conduct an assessment and evaluation of ocean resources throughout Bourne.
5. Prepare and publicize a Coastal Resources Management Plan that addresses conflicts between shellfish habitat, navigation, recreation, wildlife and plant habitat, and development.
6. Adopt additional regulations, including a storm water bylaw, required to meet the Phase II Stormwater bylaw standards of the federal Clean Water Act.
7. Restore and maintain natural tidal flows to salt marsh areas.
8. Continue to monitor use of, and enforce regulation related to, waterfront fueling facilities, sewage pump-out stations, boats, storm drains, and septic disposal systems.
9. Take advantage of the Maritime Academy and the Canal in all efforts to promote and protect Bourne's ocean resources.
10. Expand the shellfish propagation and habitat restoration program in accordance with the Coastal Resources Management Plan.
11. Inspect and upgrade culverts, storm drains, and other infrastructure to prioritize retrofits and improvements, including dredging where appropriate, in order to improve water quality.

WETLAND RESOURCES

Wetland Resources Goal: to restore and protect the natural state of all wetlands and their buffers to the greatest extent possible.

Wetland Resources Policies

1. Preserve the quality and quantity of inland and coastal wetlands and their buffers.
2. Protect wetlands from stormwater discharges and changes in hydrology.
3. Monitor and control vegetation and grade changes in wetlands and their buffer areas.
4. Promote restoration of degraded wetland resource areas.

Wetland Resources Actions

1. Remove barriers to tidal flow in coastal wetlands, and restore and maintain tidal flows to salt marsh areas.
2. Protect beaches, dunes, coastal banks, and salt marshes from human alteratfon.
3. Continue the existing successful maintenance and improvement dredging program.
4. Create and implement regulations to provide undisturbed natural or vegetated buffer areas bordering wetlands to reduce damaging runoff and protect their natural functions.
5. Adopt a bylaw to prohibit illicit stormwater discharges into wetlands and buffer areas, and initiate a program to remove all such discharges.
6. Actively promote public awareness of the value of wetlands and the importance of protecting them; and educate the public on what they can do through social media and mailings.
7. Seek funding by grants or appropriations to support efforts to identify and remediate , impaired coastal embayments.
8. Develop a wetlands protection program for inclusion in Bourne's school curriculum.
9. Create resource management plans for Bourne's ACEC areas that are consistent with published State guidelines.

WILDLIFE AND PLANT HABITAT

Wildlife and Plant Habitat Goal: To restore and protect the natural environment to the greatest extent possible while accommodating the needs of residents and visitors for housing, transportation, recreation, and economic opportunity.

Wildlife and Plant Habitat Policies

1. Manage natural habitats that support diverse communities of local wildlife and plant species.
2. Promote best management practices to protect wildlife and plant habitat from the adverse impacts of development.
3. Prevent, minimize, or reverse invasive species incursions.

Wildlife and Plant Habitat Actions

1. Post biologically sensitive areas to prevent damage from walkers and cyclists.
2. Support and work to implement the Massachusetts Endangered Species Act (MESA) by streamlining local review procedures with MESA review of projects.
3. Develop strategies to control and remove invasive species on publicly owned land.
4. Plant native vegetation as needed to enhance or restore wildlife habitat.
5. Cluster development away from the most sensitive areas of a site.
6. Keep identified wildlife migration corridors unimpeded by development or fencing.
7. Promote best management practices to protect wildlife and plant habitat from adverse impacts.
8. Minimize clearing and grading of development sites.
9. Preserve critical wildlife and plant habitats during the design/permitting stage of developments.
10. Acquire conservation easements over private land to preserve wildlife corridors.
11. Revise regulations to protect wetland buffers or create buffers where none exist.

OPEN SPACE

Open Space Goal: Preserve key parcels of the remaining undeveloped land as open space for resource protection, wildlife habitat, recreation, and groundwater recharge; to maintain the esthetic beauty and character of the community; and to limit the visual and fiscal impacts of development.

Open Space Policies

1. Formally designate an entity or individual to help monitor and orchestrate implementation of the Open Space Plan with approval of the board of Selectmen and Town Administrator.
2. Improvement the management of town-owned open space and recreational areas
3. Enhance public access to and appropriate use of existing conservation lands; establish green corridors and or connections.

Open Space Actions

1. Actively implement recommendations of the 2018 Open Space and Recreation Plan in order to maintain Bourne's rural character and visual appeal.
2. Give priority to those open space acquisitions within ACEC, Water Resource Districts,

NHESP habitat areas and parcels adjacent to existing protected open space.
3. Inventory natural resources present on conservation lands, and identify the appropriate level and type of public access.
4. Consider revising zoning bylaws and subdivision regulations to increase the amount of open space preserved.
5. Educate Bourne residents and visitors about local open space, recreation, and land protection, and why it is important.
6. Continue to develop greenbelts between neighborhoods and villages by buying key parcels, mandating cluster developments, and generating public interest.
7. Support the activities of private organizations, such as the Bourne Conservation Trust, to acquire and preserve open space land and easements.
8. Establish a stewardship program to maintain town-owned open space.
9. Prevent adverse development impacts on existing open space by requiring new development to consider the proximity of existing open lands to new construction.
10. Encourage and assist private landowners to restore and preserve open land as well-maintained open space.

COMMUNITY DESIGN

Community Design Goal: Envisions an attractive community with a broad range of residential choices, a strong commercial and industrial base, historic village centers providing daily needs for goods and services, and a sense of community that reflects its maritime location and rural heritage.

Community Design Policies

1. Strengthen and improve established village centers so that they better serve the daily needs of their surrounding neighborhoods for goods and services.
2. Promote design and construction of housing, subdivisions and commercial properties that reflects the distinctive character of Cape Cod.
3. Discourage strip commercial development in favor of village centers and planned industrial, commercial, or office parks.

Community Design Actions

1. Expand design standards and design review procedures now applied to Buzzards Bay to improve the visual quality of highways, business parks, and the other villages.
2. Encourage developers to include mixed use in their projects by using residential, retail, office and other commercial uses in village centers to serve local residents.
3. Continue to support planned development and improvement of Main Street in Buzzards Bay as Bourne's government and downtown commercial core, and as a regional center for marine-related education, research and entertainment.
4. Explore ways to better connect Downtown Buzzards Bay visually and physically to the Canal for recreational and boating access.
5. Consider revising the zoning bylaw to better moderate the size, mass, and setbacks of residential buildings relative to their lot sizes and neighboring structures.
6. Require deeper buffers between residential and commercial neighborhoods.

7. Preserve Bourne's agricultural land uses and the rural and maritime character of the community by protecting recognized and designated buildings and sites.
8. Mount a program of public education and business incentives that will encourage existing businesses to redesign their buildings and sites in a more attractive way, as has been done in downtown Buzzards Bay.

COASTAL RESILIENCY

Coastal Resiliency Goal: To minimize and mitigate the effect of sea level rise, increasingly frequent and severe storms, and other climate-related hazards on the town's residents, economy, and infrastructure.

Coastal Resiliency Policies

1. Recognize that the climate in Bourne has changed significantly in recent decades, resulting in hotter summers, colder winters, and more severe and more frequent storms year-round.
2. Actively seek ways to reduce loss of life, property, infrastructure, and the impacts on environmental and cultural resources in Bourne from natural hazards.
3. Ensure mitigation measures are sensitive to natural features, historic resources, and community character.

Coastal Resiliency Actions

1. Appoint a Coastal Resiliency Advisory Committee to monitor and advocate town actions.
2. Work with state and regional agencies to create programs that encourage local power sources and reduce dependency on the national power grid.
3. Participate in the National Flood Insurance Program (NFIP) Community Rating System (CRS) program through enhanced floodplain management activities.
4. Work with officials of Joint Base Cape Cod to evaluate the risk of wild fires and take actions to reduce the risk.
5. Conduct public outreach to increase the number of subscribers to the Code Red system of communication with residents before, during, and after hazard events.
6. Develop and distribute hazard awareness information and conduct educational programs for the public.
7. Seek and take advantage of funding opportunities through the Municipal Vulnerability and Coastal Zone Management grants to implement Bourne's Hazard Mitigation Plan and to reduce the town's vulnerability to natural hazards.
8. Raise access roads to Wings Neck, Scraggy Neck, Patuisset, and Mashnee Island.
9. Coordinate local hazard mitigation planning and activities with those of Barnstable County, Plymouth County, and surrounding towns.
10. Encourage wind-resistant design techniques for new construction and reconstruction during the town's permitting process.
11. Move paper records stored in Town Hall and other vulnerable locations to safer sites outside of the floodplain.

CAPITAL FACILITIES AND INFRASTRUCTURE

Capital Facilities and Infrastructure Goal: To identify needs and recommend means to provide

adequate community facilities to meet Bourne's current and projected needs, without placing undue burdens on its financial resources.

Capital Facilities and Infrastructure Policies

1. Development of new infrastructure, whether by public agencies or private entities, shall be consistent with Bourne's Local Comprehensive Plan and the Cape Cod Commission Regional Policy Plan;
2. Public investments in infrastructure and facilities shall reinforce the traditio,nal character, Cape Cod Placetypes, and village center development patterns of the town.

Capital Facilities and Infrastructure Actions

1. Review and consolidate former municipal facilities plans to create a comprehensive Capital Improvement Plan (CIP).
2. Update annually the five-year CIP as an effective tool to plan property acquisitions, development and redevelopment of structures and facilities, as well as replacement of major vehicles and equipment.
3. Create a Facilities Management Department and hire a fulltime Facilities Manager.
4. Consider adding construction management and project management to the Facilities Manager's role beyond building maintenance to leverage the position to further assist the town.
5. Consider expanding the new Facilities Management Department into an independent Buildings and Grounds Department within the DPW that includes full-time technicians such as carpenters, plumbers, electricians, and painters, so that less work has to be outsourced.
6. Conduct a comprehensive assessment of town facilities every five years.
7. Consider designating a portion of the short-term rental tax to wastewater facilities planning and development.
8. Reactivate the Wastewater Advisory Committee to monitor and coordinate wastewater planning and development in all areas of Bourne.
9. Implement an impact fee system to assure that all future development and redevelopment covers its fair share of the cost of building, buying or expanding capital facilities and assets related to the development.
10. Acquire or reserve sites for future capital facilities before Bourne is fully developed in order to reduce future costs and community disruption.
11. Conduct highest and best use studies on underutilized municipal buildings and facilities.

TRANSPORTATION

Transportation Goal: To create a system of transportation alternatives that allows Bourne residents and visitors to move freely, economically, and efficiently within the town and between Bourne and other locations, on and off Cape Cod.

Transportation Policies

1. Improve the flow of through traffic crossing Bourne, and separate through traffic from local traffic to allow both to move freely without interfering with each other.
2. Discourage through traffic from using local roads.
3. Encourage alternatives to automobile use and expand travel options for persons who cannot

or prefer not to drive.

Transportation Actions

1. Urge the Army Corps of Engineers to accelerate plans to replace the canal bridges.
2. Support the MassDOT plan to replace the Bourne Bridge Rotary with a conventional highway interchange.
3. Work with MassDOT to reconfigure the interchange between Route 25 and Scenic Highway, including removing Belmont Circle from the through traffic pattern.
4. As part of the rotary replacement, build a new northbound MacArthur Boulevard north of the landfill and convert the existing southbound lane to a two-way local service road.
5. Extend the Shining Sea Bicycle/Pedestrian Trail from North Falmouth to the Cape Cod Canal, and partner with the Cape Cod Commission to expand the Cape's bike path network.
6. Continue to push the MBTA to extend commuter rail service to Buzzards Bay.
7. Reconfigure intersections to increase safety at Five Comers, County and Clay Pond Roads, Shore and Barlow's Landing Roads, and County Road at Route 28A.
8. Encourage MassDOT to install a median barrier the full length of Scenic Highway.
9. Investigate building a new bicycle/pedestrian path between MacArthur Blvd, Clay Pond Road, and Monks Cove, generally following the layout of Valley Bars Road.
10. Promote construction of more park and ride lots near the Canal bridges.
11. Reconstruct Sandwich Road between the canal bridges into a divided parkway.
12. Encourage expanded and improved ferryboat services between off-Cape locations and the islands of Martha's Vineyard and Nantucket, as well as on-cape locations.
13. Complete the proposed pedestrian/bicycle path between Gallo Ice Arena and the split on Sandwich Road.

ENERGY

Energy Goal: To assure an uninterrupted supply of electricity, natural gas, and communications services to all Bourne residents and businesses, despite changes in climate and weather patterns.

Energy Policy

1. Promote diversification of electrical sources to reduce reliance on the regional grid.
2. Encourage conservation and sustainable production of energy.
3. Reduce lighting that wastes energy, obscures the night sky, and bleeds onto abutting land.

Energy Actions

1. Amend project plan review and design guidelines to include standards for solar orientation, green materials, wind turbines and other energy-efficient design concepts.
2. Take full advantage of the Massachusetts Green Communities Act to identify and fund improvements in energy efficiency and development of renewable energy resources.
3. Cooperate with efforts by OneCape to expand fiber optic internet service throughout town.
4. Strengthen and enforce the existing by-law to reduce excessive commercial lighting.
5. Continue to convert the town's fleet of vehicles to low-emission and energy efficient models that use hybrid power systems or alternative fuels such as propane or bio-diesel.
6. Work with utility companies to locate the most vulnerable distribution systems underground.
7. Identify steps to take advantage of new energy technologies, as they become market proven.
8. Adopt a policy to prohibit opening of windows in public buildings designed to have balanced heating and air conditioning systems.

WASTE MANAGEMENT

Waste Management Goal: Continue to maximize recycling and composting of solid waste; to recycle or compost more than 60 percent of all solid waste by 2030; and to dispose of the waste that cannot be recycled in an economical and environmentally sound manner.

Waste Management Policies

1. Minimize the amount of solid waste that is generated.
2. Maximize the amount of solid waste that is recycled.
3. Reduce financial dependency on landfill operations and extend the life of the landfill facility, while assuring that long-term environmental safety remains an overriding concern.

Waste Management Actions

1. Plan for long-term sustainable development of the ISWM facility and its integrated approach to solid waste management, including potential operations utilizing innovative technologies that can manage materials beyond the closure of the landfill.
2. Monitor developing waste reduction programs and adopt successful models to reduce volumes of waste being generated by residents and businesses.
3. Reach out to the business community and multi-family residential developments to encourage compliance with the mandatory recycling bylaw.
4. Work with and support the Recycling Committee and the Bourne DPW on ways to expand public space recycling initiatives.
5. Educate Bourne residents about the operations of ISWM and improving the quality of single stream recycling through public speaking engagements, site tours, and open houses.
6. Work with the Bourne DPW to review and improve curbside collection efficiencies, identify problems and enhance enforcement of the mandatory recycling bylaw.
7. Continue Bourne's participation in regional household hazardous waste management collection programs in order to prevent hazardous waste from entering the landfill or otherwise being disposed of improperly.
8. Support initiatives at the state level to create a circular economy through programs such as extended producer responsibility.
9. Continue to explore more economical or efficient options for disposing of non-recyclable wastes in an environmentally sound manner.
10. Explore adoption of a toxic and hazardous materials bylaw or regulation based on the Cape Cod Commission's model.

CULTURAL HERITAGE

Cultural Heritage Goal: Protect and preserve the important historic and cultural features of the town's landscape, structures and community activities that help shape its special character, and to ensure that future development respects the traditions and distinctive character of Bourne's historic village centers.

Cultural Heritage Policies

1. Encourage recognition and preservation of historic buildings, documents, artifacts, sites and

trails.
2. Guide the character of new development and redevelopment through education and regulations that encourage desi$_{gn}$ that honors Bourne's historic practices.
3. Support cultural heritage activities that contribute to a community's distinctive character and create pleasant memories for its residents and visitors.

Cultural Heritage Actions

1. Appoint an advisory desi$_{gn}$ review panel to review new construction and administer recommended desi$_{gn}$ guidelines.
2. Prepare a publication that explains and illustrates desi$_{gn}$ preferred guidelines, like the Cape Cod Commission Guidebook *Designing the Future to Honor the Past.*
3. Adopt a "landmark incentive program" to reco$_{gn}$ize individual buildings, sites and areas of cultural si$_{gn}$ificance identified by the Bourne Historical Commission.
4. Tailor zoning to the unique character of each village center, including provisions for mixed use and flexible parking standards.
5. Set up a permit check list system that includes checking for historic si$_{gn}$ificance before any building or demolition permit is issued.
6. Include protection of historic and archeological resources as one of the considerations for special permits.
7. Draft specific guidelines for regulating scenic roads to be included in the zoning bylaw instead of the general bylaws.
8. Initiate a continuing program to bring Bourne's diverse historic and cultural resources into the schools and community center through displays, plays, and guest lectures.
9. Create a traveling display of Bourne's history and cultural diversity for presentation at public events such as the Main Street Festival and county fair.

ECONOMY

Economy Goal: Envisions Bourne as an attractive location for a diverse business community that provides rewarding year-round employment to town residents at many levels of skill, education and experience, while contributing to the town's economy and respecting its village structure and cultural heritage.

Economy Policies

1. Ensure that commercial and industrial development in Bourne is responsive to the needs of the community for employment, taxes, and services.
2. Prefer businesses that are owned by local residents over businesses that divert money from the local economy to distant owners.
3. Reco$_{gn}$ize the economic benefit to Bourne generated by recreational activities such as marinas, golf courses, recreational trails, and the Cape Cod Baseball League.

Economy Actions

1. Engage an experienced professional to oversee all community development activities in Bourne, and to assure that such development meets the needs of the community for high-quality jobs and a solid tax base.

2. Conduct a market needs assessment to compile a comprehensive inventory of job needs and to identify categories of businesses that would provide high-quality, well-paid jobs for Bourne residents.
3. Support the Bourne Financial Development Corporation (BFDC) as a more active partner with Bourne's government boards and committees, and assist the BFDC effort to create a business park for Blue Economy companies, clean industries, and start-ups in Bournedale.
4. Take advantage of the Massachusetts Maritime Academy and Bourne's proximity to the scientific and marine institutions of Woods Hole to promote "Blue Economy" businesses.
5. Evaluate significant business development proposals, both in Bourne and the larger region, for their ability to generate positive economic activity and fiscal impact to Bourne.
6. Expand design standards and reach of the design review committee to promote high-quality design and construction of commercial sites, buildings and signs.
7. Continue to work with and encourage private developers and local organizations to build and redevelop properties and business ventures in Downtown Buzzards Bay, in accordance with this Local Comprehensive Plan and related planning studies.
8. Investigate the possibility of creating a Growth Incentive Zone (GIZ) in North Sagamore, to streamline permitting and promote development of new commercial and residential growth.

HOUSING

Housing Goal: To create an adequate supply of housing that is safe, healthy, and attainable for people of all income levels and diverse needs to purchase or rent.

Housing Policies

1. Foster development of diverse neighborhoods with housing for all age and income groups, and with a focus on higher density developments in community activity centers.
2. Actively promote development and preservation of affordable housing in sufficient amounts to meet the needs of first-time homebuyers, renters, and others in need with limited incomes.
3. Protect and expand the supply of housing available and suitable for persons who are aging, physically or mentally challenged, or have other acute needs.

Housing Actions

1. Actively carry out the provisions of Bourne's Housing Production Plan to create affordable housing throughout the town and to attain the plan's goal to raise the share of affordable housing to at least ten percent of year-round resident households.
2. Promote private development of affordable housing through private/public partnerships, regulatory incentives, and tools such as the Local Initiative Program.
3. Facilitate development of rental housing units in areas with adequate utilities, road access and services, and with particular emphasis in the Buzzards Bay Growth Incentive Zone.
4. Revise the zoning bylaw to ease restrictions on "in-law" or year-round accessory apartments in single-family residential districts, by easing restrictions on rental, boarding, and lodging.
5. Create a system to give developers density bonuses or other incentives to create workforce housing units in Downtown Buzzards Bay.
6. Provide an amnesty program to legalize existing accessory apartments and bring them up to code for year-round rental.
7. Institute a program to salvage houses that might otherwise be demolished, and use tax title

and other publicly owned properties for single-family or multifamily affordable housing.
8. Encourage, through property tax abatements and other incentives, homeowners who do not have heirs to adopt deed restrictions that would keep their houses affordable in perpetuity.
9. Create a program to acquire and rehabilitate foreclosed properties as affordable housing.
10. Develop educational programs and websites to promote creation of affordable housing and instruct those who qualify of how to gain access to it.
11. Preserve existing housing stock through use of federal, state, and local housing rehabilitation and emergency repair programs.

RECREATION

Recreation Goal: Provide a wide range of opportunities for active and passive recreation to meet the needs and desires of residents and visitors
of all ages, abilities and interests.

Recreation Policies

1. Recognize and promote the importance of recreation to Bourne's economy, community character, and quality of life.
2. Encourage and support a wide range of recreational opportunities for persons of all ages, abilities and interests.
3. Preserve and enhance a broad range of opportunities for both active and passive recreation in the natural environment.

Recreation Actions

1. Actively promote and support extension of the Shining Sea Recreational Trail between North Falmouth and the canal, as this single action would fulfill the Recreation Goal as no other, and would meet all of the Recreation Policies.
2. Consider creating a recreation center with dedicated rooms for after school activities, child care, and adult programs, in the Sagamore area, to supplement current activities at the Veteran's Memorial Community Center.
3. Create a Parks Department within the Department of Public Works to maintain parks, ball fields, and other recreational facilities throughout the town.
4. Continue to work with the Capital Facilities Committee to develop a five-year Capital Improvement Plan for recreational facilities.
5. Find appropriate locations and create a dog park and pickleball courts.
6. Continue to improve maintenance of existing playing fields, and other recreational facilities, using both volunteers and town employees.
7. Partner with the Department of Natural Resources to expand and protect public access to both freshwater and saltwater bodies for recreational activities.
8. Continue to evaluate all existing facilities and future plans for accessibility to persons of all ages and physical abilities.
9. Expand year-round recreation programs that appeal to teenagers and older adults, including opportunities for indoor walking areas.

HUMAN SERVICES

Human Services Goal: Provide and support a broad range of human services that enhance the quality of living and meet the needs of a diverse population that includes children, teenagers,

families, and elderly, as well as those facing financial, personal or health difficulties.

Human Services Policies

1. Maintain the traditional diversity of Bourne's population so that it continues to encompass a broad range of persons of all ages, interests and economic status.
2. Recognize the importance of quality of life and fulfillment of basic needs to the economic and social health of the community.
3. Encourage efforts by private and philanthropic interests to provide affordable housing, extended care facilities, and other human services.

Human Services Actions

1. Establish and staff a Human Services Department to coordinate all human service agencies, organizations, and activities in Bourne, so as to avoid duplication of effort and to allow the Council on Aging to focus solely on needs of the elderly.
2. Review and update the surveys of human services conducted by the Council on Aging and Barnstable County to assure that services continue to meet needs within Bourne.
3. Adopt a Human Services Outreach Plan based upon the human services surveys.
4. Expand and promote the Children's and Youth Council to develop and manage programs, and act as advocates, for children and teens.
5. Work with the Cape Cod Regional Transit Authority and local businesses to expand shuttle bus services throughout Bourne.
6. Adjust shuttle bus routes and services to better coincide with activities such as school open and close times, Community Center events, and retail hours.
7. Promote community and neighborhood awareness of the basic needs of elderly residents for food, safety and hygiene.
8. Pressure elected representatives for state, federal and private programs that provide basic preventive and acute care medical services for uninsured residents, and that encourage doctors to remain in private practice despite the high cost of maintaining a local practice.
9. Support organizations that provide emergency assistance and advocacy for families and individuals who are homeless or at risk of becoming homeless.

EDUCATION

Education Goal: To coordinate and support all of the town's educational institutions and activities, in order to provide high-quality learning opportunities at all levels and in a broad range of subjects and specialties for people of all ages and interests.

Education Policies

1. All students can learn, all decisions shall be made in the best interests of students, students learn best when actively involved in the process, and learning is more successful when school experiences have meaning for the students.
2. There is great opportunity to benefit all of the educational institutions in Bourne through collaboration and coordination of curriculum, programs, and activities.
3. Bourne recognizes and promotes the value of the various educational institutions as a unified benefit of living and operating a business in Bourne.

Education Actions

1. Use Bourne's unique coalition of educational systems and its proximity to the marine and scientific institutions in Woods Hole to promote location and expansion of Blue Economy research, manufacturing, and service businesses in town.
2. Create a common online presence where all of Bourne's educational institutions, both public and private, can post information, activities, and announcements.
3. Appoint a standing Council of Education that meets at least quarterly, with representation from all of Bourne's educational institutions, town government, and the business community, to coordinate policies and activities in the best interests of all.
4. Explore opportunities for shared resources in the areas of facility use, student parking, and workforce housing, between the Maritime Academy and Downtown Buzzards Bay.
5. Establish a retail store on Main Street to sell clothing, souvenirs, and supplies representing the Maritime Academy, Upper Cape Tech, and Bourne schools, to benefit all three systems.
6. Develop joint educational ventures between the National Marine Life Center and all of Bourne's educational institutions.
7. Promote Bourne as a college town and center of marine education, research, manufacturing, and services.
8. Continue to encourage Science, Technology, Engineering, and Mathematics (STEM) educational initiatives and programs in the curriculum at all grade levels.

TABLE OF RECOMMENDED ACTIONS

The following list all of the action items for each of the planning elements in the Local Comprehensive Plan, with assignment of primary responsibility for carrying out each action item, statement of anticipated date of completion, and level of priority. Additional boards, committees, and officials may be involved in carrying out actions, but are not necessarily listed here.

Note that these action items are aspirational, not mandatory. Some are essential; others are optional; still others border on fantasy. They should be considered to be a wish list of possible ways to attain the goals and fulfill the policies listed in this plan.

Completion dates are listed as a general guide. Ongoing actions that have no set completion date are listed as *Cont.* for Continuous

Priorities (P) = High; (H) = Medium (M); Low = (L).

Element	Responsibility	Completion Date	Priority
WATER RESOURCES			
Identify, remediate, treat, or contain identified sources of pollution in coastal embayments and estuaries in an effort to attain established Total Maximum Daily Loads **(TMDL).**	Con Com Stormwater Working Group	Cont.	H
Create a comprehensive wastewater management plan to upgrade public and private wastewater treatment	Sewer Com	2021	H

facilities and methods in appropriate areas, especially in densely developed neighborhoods, and actively seek r-grants and other funding to carry out the plan.			
Promote public/private initiatives to create neighborhood wastewater treatment facilities in lieu of individual septic systems or regional collection and treatment systems.	**BOH**	Cont.	**H**
Take advantage of the Pond and Lake Stewardship (PALS) program to compile a biological, chemical, and physical profile of each fresh water pond and waterway, and continually monitor all fresh water areas for changes in the profile.	Con Com	Cont.	H
Encourage and assist the Buzzards Bay and North Sagamore Water Companies to identify and develop hew well locations to serve expanding development north of the canal.	Con Com	Cont.	H
Initiate a continuing public education and incentive program on the effects of pollution from septic systems, stormwater runoff, yard fertilization, recreational boating, pet waste, birds and wild animals, and overdevelopment.	Con Com Pollution Task Force	Cont.	**M**
Work with adjacent towns and the Massachusetts Highway Department to enforce Best Management Practices for controlling storm water runoff from roads.	Con Com, DPW, Stormwater Working	Cont.	**M**
Continue to collaborate with Joint Base Cape Cod officials to clean up pollution from the base.	**BOS**	Cont.	**M**
Adopt water conservation plans that encourage installation and use of water-saving and recycling devices such as cisterns, gray-water tanks, and alternative septic systems.	BOH, Water Districts	2021	**M**
Improve communications between town, state, and federal officials to coordinate policies and programs related to water quality.	**BOS**	Cont.	**M**

OCEAN RESOURCES

Use the Waterways Improvement Fund and funding from the Seaport Economic Council to support rapidly increasing costs of coastal dredging, facilities maintenance, and other coastal environmental quality activities.	Shore & Harbor, Natural Resources	Cont.	H
Review and or revise the Floodplain Zoning Bylaw and pursue other actions recommended in Bourne's 2018 Hazard Mitigation Plan and the Cape Cod Commission's Regional Policy Plan.	PlanningBd Bldg Insp, Engineering	2021	H
Cooperate and support organizations and programs that monitor and evaluate coastal waters, including the Coalition for Buzzards Bay and Massachusetts Estuaries Project.	BOS	Cont.	H
Conduct an assessment and evaluation of ocean resources throughout Bourne.	Natural Res	2020	M

Prepare and publicize a Coastal Resources Management Plan that addresses conflicts between shellfish habitat, navigation, recreation, wildlife and plant habitat, and development.	Natural Res	2021	**M**
Adopt additional regulations, including a storm water bylaw, required to meet the Phase II Stormwater bylaw standards of the federal Clean Water Act.	**BOS,PB,** Stormwater Working group	2021	**M**
Restore and maintain natural tidal flows to salt marsh areas.	Con Com	Cont.	**M.**
Continue to monitor use of, and enforce regulation related to, waterfront fueling facilities, sewage pump-out stations, boats, storm drains, and septic disposal systems.	Natural Res	Cont.	**M**
Take advantage of the Maritime Academy and the Canal in all efforts to promote and protect Bourne's ocean resources	**BOS**	Cont.	**M**
Expand the shellfish propagation and habitat restoration program in accordance with the Coastal Resources Management Plan.	Natural Res	Cont.	**M**
Inspect and upgrade culverts, storm drains, and other infrastructure to prioritize retrofits and improvements, including dredging where appropriate, in order to improve water quality.	**DPW**	2020	**M**

WETLAND RESOURCES

Remove barriers to tidal flow in coastal wetlands, and restore and maintain tidal flows to salt marsh areas	Con Com	2019	H
Protect beaches, dunes, coastal banks, and salt marshes from human alteration.		Cont.	H
Continue the existing successful maintenance and improvement dredging program.	Shore & Harbor	Cont.	M
Create and implement regulations to provide undisturbed natural or vegetated buffer areas boarding wetlands to reduce damaging runoff and protect their natural functions.	Con Com	2021	**M**
Actively promote public awareness of the value of wetlands and the importance of protecting them; and educate the public on what they can do through social media and mailings	Con Com	Cont.	**M**
Seek funding by grants or appropriations to support efforts identify and remediate impaired coastal embayments.	Con Com	Cont.	**M**
Develop a wetlands protection program for inclusion in Bourne's school curriculum.	Con Com/ School Dept.	2021	L
Create resource management plans for Bourne's ACEC areas that are consistent with published State guidelines.	Con Com	2022	L

WILDLIFE AND PLANT HABITAT

Post biologically sensitive areas to prevent damage from walkers and cyclists.	Con Com	2021	H
Support and work to implement the Massachusetts Endangered Species Act.	Con Com	Cont.	M
Develop strategies to control and remove invasive species on publicly owned land.	Con Com	Cont.	M
Plant native vegetation as needed to enhance or restore wildlife habitat.	Con Com	Cont.	M
Cluster development away from the most sensitive areas of a site.	Planning Bd.	Cont.	M
Keep identified wildlife migration corridors unimpeded by development or fencing.	ConCom,PB	Cont.	L
Promote best management practices to protect wildlife and plant habitat from adverse impacts.	Con Com	Cont.	M
Minimize clearing and grading of development sites.	Planning Bd.	Cont.	M
Preserve critical wildlife and plant habitats during the design/permitting st ge of developments.	Planning Bd.	Cont.	M
Acquire conservation easements over private land to preserve wildlife corridors.	ConCom,CPC	Cont.	L
Revise regulations to protect wetland buffers or create buffers where none exist.	Con Com	Cont.	M

OPEN SPACE

Actively implement recommendations of the 2018 Open Space and Recreation Plan in order to maintain Bourne's rural character and visual appeal.	OSC	Cont.	H
Pursue acquisition or protection of key parcels through land bank, Community Preservation Act, state and federal grants, and other sources of funding.	OSC	Cont.	H
Conduct an Town property inventory of potential viewsheds and work to open them.	OSC	Cont.	L
Revise zoning bylaws and subdivision regulations to increase the amount of open space preserved and to ensure that it remains open.	Planning Bd.	2021	H
Fully utilize advanced planning techniques such as transfer of development rights, land swapping, cluster development, and planned unit development to maximize preservation of open land.	Planning Bd.	2021	H
Continue to develop greenbelts between neighborhoods and villages by buying key parcels, mandating cluster developments, and generating public interest.	OSC	Cont.	M
Support the activities of private organizations, such as the Bourne Conservation Trust, to acquire and preserve open space land and easements.	OSC	Cont.	M
Establish a stewardship program to maintain town-owned open space.	OSC,BOS	Cont.	L
Prevent adverse development impacts on existing open space by requiring new development to consider the proximity of existing open lands to new construction.	Planning Bd.	Cont.	L

Considering limiting occupancy of new dwellings in certain areas of the floodplain to seasonal use.	**PB,BOH,ZBA**	Cont.	L
Encourage and assist private landowners to restore and preserve open land as well-maintained open space.	Planning Bd.	Cont.	L

COMMUNITY DESIGN

Expand design standards and design review procedures now applied to Buzzards Bay to improve the visual quality of highways, business parks, and the other villages.	Planning Bd.	2023	H
Continue to support planned development and improvement of Main Street in Buzzards Bay as Bourne's government and downtown commercial core, and as a regional center for marine-related education, research and entertainment.	Planning Bd.	Cont.	M
Revise the zoning bylaw to better moderate the size, mass, and setbacks of residential buildings relative to their lot sizes and neighboring structures.	Planning Bd.	2023	H
Require deeper buffers between residential and commercial neighborhoods.	Planning Bd.	2025	M
Preserve Bourne's agricultural land uses and the rural and maritime character of the community by protecting recognized and designated buildings and sites.	Hist. Com.	Cont.	M
Amend zoning bylaws to require development and redevelopment to redesign their buildings and sites as required in the Downtown district.	Planning Bd.	2020	L

COASTAL RESILIENCY

Create a Coastal Resiliency Advisory Committee (CRAC) to advocate for Coastal Resiliency town actions.	BOS	2021	H
Work with state and regional agencies to create programs that encourage local power sources and reduce dependency on the national power grid.	Erner Pl. Com.	Cont.	H
Participate in the National Flood Insurance Program (NFIP) Community Rating System (CRS) program through enhanced floodplain management activities.	Erner Pl. Com.	Cont.	H
Work with officials of Joint Base Cape Cod to evaluate the risk of wild fires and take actions to reduce the risk.	Erner Pl. Com.	Cont.	H
Conduct public outreach to increase the number of subscribers to the Code Red system of communication with residents before, during, and after hazard events.	Erner Pl. Com.	Cont.	M
Develop and distribute hazard awareness information and conduct educational programs for the public.	Erner Pl. Com.	Cont.	M
Seek and take advantage of funding opportunities through the Municipal Vulnerability and Coastal Zone Management grants to implement Bourne's Hazard Mitigation Plan and to reduce the town's vulnerability to natural hazards.	Erner Pl. Com../CRAC	Cont.	M

Perform a feasibility study to assess raising roads to Wings Neck, Scraggy Neck, Patuisset, and Mashnee Island.	DPW/Con Com/Eng.	2024	M
Coordinate local hazard mitigation planning and activities with those of Barnstable County, Plymouth County, and surrounding towns.	Erner Pl. Com., Con Com	Cont.	L
Move paper records stored in Town Hall and other vulnerable locations to safer sites outside of the floodplain.	Town Clerk/BOS	2021	L

CAPITAL FACILITIES AND INFRASTRUCTURE

Complete or abandon the remaining capital facilities and infrastructure projects listed in the 2009 Cecil Group Municipal Facilities Plan.	**BOS**	2021	H
Continue to annually update the five-year Capital Improvement Plan as an effective tool to plan property acquisitions, development and redevelopment of structures and facilities, as well as replacement of major vehicles and equipment.	Capital Outlay Comm.	Cont.	**H**
Require Professional Engineer certification of Facilities Director.	**BOS**	2020	**H**
Expand the Facilities Management Department into an independent Buildings and Grounds Department within the DPW that includes full-time technicians such as carpenters, plumbers, electricians, and painters, so that less work has to be outsourced.	Dept. Public Works	2020	**M**
Conduct a comprehensive assessment of town facilities every five years.	Capital Outlay Comm.	2020	**M**
Designate a portion of the short-term rental tax to wastewater facilities planning and development.	**BOS**	2020	**M**
Reactivate the Wastewater Advisory Committee to monitor and coordinate wastewater planning and development in all areas of Bourne.	**BOS**	2020	**M**
Implement an impact fee system to assure that all future development and redevelopment covers its fair share of the cost of building, buying or expanding capital facilities and assets related to development.	Planning Bd.	2020	**M**
Acquire or reserve sites for future capital facilities before the town is fully developed in order to reduce costs and community disruptions.	Capital Outlay Comm.	Cont.	**M**
Conduct highest and best use studies on underutilized municipal buildings and facilities.	Capital Outlay Comm.	2020	L

TRANSPORTATION

Urge the Army Corps of Engineers to accelerate plans to replace the canal bridges.	BOS	Cont.	H

Support the MassDOT plan to replace the Bourne Bridge Rotary with a conventional highway interchange.	BOS	Cont.	H
Work with MassDOT to reconfigure the interchange between Route 25 and Scenic Highway, including removing Belmont Circle from the through traffic pattern.	BOS	Cont.	H
As part of the rotary replacement, build a new northbound MacArthur Boulevard north of the landfill and convert the existing southbound lane to a two-way local service road.	BOS	Cont.	H
Extend the Shining Sea Bicycle/Pedestrian Trail from North Falmouth through all of the village centers along the western shore to the Canal.	**BOS**	Cont.	H
Continue to push the MBTA to extend commuter rail service to Buzzards Bay.	BOS	Cont.	H
Reconfigure intersections to increase safety at Five Comers, County and Clay Pond Roads, Shore and Barlow's Landing Roads, and County Road at Route 28A.	**DPW**	2021	**H**
Encourage MassDOT to install a median barrier the full l_gth of Scenic High".Y.ay.	**BOS**	Cont.	**M**
Build a new bicycle/pedestrian path between MacArthur Blvd, Clay Pond Road, and Monks Cove, generally following the layout of Valley Bars Road.	**DPW**	2021	L
Promote construction of more park and ride lots near the Canal bridges.	**BOS**	Cont.	L
Encourage expanded and improved ferryboat services between off-Cape locations and the islands of Martha's Vineyard and Nantucket, as well as on-Cape locations.	**BOS**	Cont.	L
Complete the proposed pedestrian/bicycle path between the Gallo Ice Arena and the split on Sandwich Road.	**DPW**	2024	L

ENERGY

Amend project plan review and design guidelines to include standards for solar orientation, green materials, wind turbines and other energy-efficient design concepts.	Planning Bd.	2020	H
Take full advantage of the Massachusetts Green Communities Act to identify and fund improvements in energy efficiency and development of renewable energy resources.	Erner Pl. Com.	Cont.	H
Require energy audits for all new developments and major redevelopments.	Planning Bd.	2020	M
Cooperate with efforts by OneCape to expand fiber optic internet service throughout town.	BOS	Cont.	M
Strengthen and enforce the existing by-law to reduce excessive commercial lighting.	Planning Bd.	2021	L

Continue to convert the town's fleet of vehicles to low-emission and energy efficient models that use hybrid power systems or alternative fuels such as propane or bio-diesel.	DPW	Cont.	L
Work with utility companies to locate the most vulnerable distribution systems underground.	Erner PL Com.	Cont.	L
Identify steps to take advantage of new energy technologies, as they become market proven.	Erner Pl. Com.	Cont.	L
Adopt a policy to prohibit opening of windows in public buildings designed to have balanced heating and air conditioning systems.	BOS	2020	L

WASTE MANAGEMENT

Plan for long-term sustainable development of the ISWM facility and its integrated approach to solid waste management, including potential operations utilizing innovative technologies that can manage materials beyond the closure of the landfill.	**ISWM**	Cont.	**H**
Monitor developing waste reduction programs and adopt successful models to reduce volumes of waste being generated by residents and businesses.	**ISWM**	Cont.	H
Reach out to the business community and multi-family residential developments to encourage compliance with the mandato!}'. recycling bylaw.	Recycling Comm.	Cont.	**H**
Work with and support the Recycling Committee and the Bourne DPW on ways to expand public space recycling initiatives.	**ISWM**	Cont.	**M**
Educate Bourne residents about the operations of ISWM and improving the quality of single stream recycling through public speaking engagements, site tours, and open houses.	**ISWM**	Cont.	**M**
Work with the Bourne DPW to review and improve curbside collection efficiencies, identify problems and enhance enforcement of the mandatory recycling bylaw.	**ISWM**	Cont.	**M**
Continue Bourne's participation in regional household hazardous waste management collection programs in order to prevent hazardous waste from entering the landfill or otherwise being disposed of improperly.	**ISWM**	Cont.	**M**
Support initiatives at the state level to create a circular economy through programs such as extended producer responsibility.	Recycling Comm.	Cont.	**H**
Continue to explore more economical or efficient options for disposing of non-recyclable wastes in an environmentally sound manner.	**ISWM**	Cont.	**M**
Explore adoption of a toxic and hazardous materials bylaw or regulation based on the Cape Cod Commission's model.	**ISWM**	Cont.	L

CULTURAL HERITAGE

Appoint an advisory design review panel to review new construction and administer recommended design guidelines.	BOS,PB	2020	H
Prepare a publication that explains and illustrates design preferred guidelines, like the Cape Cod Commission Guidebook *Designing the Future to Honor the Past.*	Historical Comm.	2020	H
Adopt a "landmark incentive program" to recognize individual buildings, sites and areas of cultural significance identified by the Bourne Historical Commission.	Historical Comm.	2020	H
Tailor zoning to the unique character of each village center, including provisions for mixed use and flexible parking standards.	Planning Bd.	2021	H
Include protection of historic and archeological resources as one of the considerations for special permits.	Planning Bd.	2021	M
Draft specific guidelines for regulating scenic roads to be included in the zoning bylaw instead of the general bylaws.	Planning Bd.	2021	M
Initiate a continuing program to bring Bourne's diverse historic and cultural resources into the schools and community center through displays, plays, and guest lectures.	Historical Comm.	2020	M
Create a traveling display of Bourne's history and cultural diversity for presentation at public events such as the Main Street Festival and county fair.	Historical Comm.	2020	L

ECONOMY

Engage an experienced professional to oversee community development activities in Bourne, and to assure that such development meets the needs of the community for high-quality jobs and a solid tax base.	BOS	2020	H
Conduct a market needs assessment to compile a comprehensive inventory of job needs and to identify categories of businesses that would provide high-quality, well-paid jobs for Bourne residents.	Town Planner	2020	H
Support the Bourne Financial Development Corporation (BFDC) as a more active partner with the town's government boards and committees, and assist the BFDC effort to create a business park for Blue Economy companies and start-ups in Bournedale.	BOS	2020	H
Take advantage of the Massachusetts Maritime Academy and Bourne's proximity to the scientific and marine institutions of Woods Hole to promote "blue economy" businesses.	BOS	2020	M
Evaluate significant business development proposals, both in Bourne and the larger region, for their ability to generate positive economic activity and fiscal impact to Bourne.	Planning Bd.	Cont.	M

Expand design standards and reach of the design review committee to promote high-quality design and construction of commercial sites, buildings and signs.	Planning Bd.	2020	L
Continue to work with and encourage private developers and local organizations to build and redevelop properties and business ventures in Downtown Buzzards Bay, in accordance with this Local Comprehensive Plan and related planning studies.	Planning Bd.	Cont.	L
Investigate the possibility of creating a Growth Incentive Zone (GIZ) in North Sagamore, to streamline permitting and promote development of new commercial and residential growth.	Planning Bd., BOS, Town Planner	2020	L

HOUSING

Actively carry out the provisions of Bourne's Housing Production Plan to create affordable housing throughout the town and to attain the plan's goal to raise the share of affordable housing to at least ten percent of year-round resident households.	Housing Trust/Partnership	Cont.	H
Promote private development of affordable housing through private/public partnerships, regulatory incentives, and tools such as the Local Initiative Program.	Housing Trust	Cont.	H
Facilitate development of rental housing units in areas with adequate utilities, road access and services, and with particular emphasis in the Buzzards Bay Growth Incentive Zone.	Housing Trust/Partnership	Cont.	H
Revise the zoning bylaw to ease restrictions on "in-law" or year-round accessory apartments in single-family residential districts, with restrictions on short-term or seasonal use.	Planning Bd., Housing Partnership	2021	**M**
Create a system to give developers density bonuses or other incentives to create workforce housing units in Downtown Buzzards Bay.	Planning Bd.	2021	**M**
Provide an amnesty program to legalize existing accessory apartments and bring them up to code for year-round rental.	Housing Trust, **ZBA**	2021	**M**
Institute a program to salvage houses that might otherwise be demolished, and use tax title and other publicly owned properties for single-family or multifamily affordable housing.	Housing Trust	2020	**M**
Encourage, through property tax abatements and other incentives, homeowners who do not have heirs to adopt deed restrictions that would keep their houses affordable in perpetuity.	Housing Trust	Cont.	L
Create a program to acquire and rehabilitate foreclosed properties as affordable housing.	Housing Trust/Partnership	2020	L
Develop educational programs and websites to promote creation of affordable housing and instruct those who qualify of how to gain access to it.	Housing Part.	2020	L

Preserve existing housing stock through use of federal, state, and local housing rehabilitation and emergency repair programs.	Housing Trust	Cont.	L

RECREATION

Actively promote and support extension of the Shining Sea Recreational Trail between North Falmouth and the canal, as this single action would fulfill the Recreation Goal as no other, and would meet all of the Recreation Policies.	Recreation Comm.	Cont.	H
Consider creating a recreation center with dedicated rooms for after school activities, child care, and adult programs, in the Sagamore area, to supplement current activities at the Veteran's Memorial Community Center	Recreation Comm.	Cont.	H,
Create a Parks Department within the Department of Public Works to maintain parks, ball fields, and other recreational facilities throughout the town.	DPW	2021	H
Continue to work with the Capital Facilities Committee to develop a five-year Capital Improvement Plan for recreational facilities.	Recreation Comm.	Cont.	M
Find appropriate locations and create a dog park and pickleball courts.	Recreation Comm.	Cont.	L
Continue to improve maintenance of existing playing fields, and other recreational facilities, using both volunteers and town employees.	Recreation Comm.	Cont.	L
Partner with the Department of Natural Res to expand and protect public access to both freshwater and saltwater bodies for recreational activities.	Recreation Comm.	Cont.	L
Continue to evaluate all existing facilities and future plans for accessibility to persons of all ages and physical abilities.	Recreation Comm.	Cont.	L
Expand year-round recreation programs that appeal to teenagers and older adults, including, opportunities for indoor walking areas.	Recreation Comm.	Cont.	L

HUMAN SERVICES

Establish and staff a Human Services Department to coordinate all human service agencies, organizations, and activities in Bourne, so as to avoid duplication of effort and to allow the Council on Aging to focus solely on needs of the elderly.	**BOS**	2020	H
Review and update the surveys of human services conducted by the Council on Aging and Barnstable County to assure that services continue to meet needs within the town.	Human Services Com.	2020	H
Adopt a Human Services Outreach Plan based upon the human services surveys.	Human Services Com.	2020	**H**

Expand and promote the Children's and Youth Council to develop and manage programs, and act as advocates, for children and teens.	Human Services Com.	2020	M
Work with the Cape Cod Regional Transit Authority and local businesses to expand shuttle bus services throughout the town.	Human Services Com.	2020	M
Adjust shuttle bus routes and services to better coincide with activities such as school open bus services throughout the town.	BOS	2020	M
Promote community and neighborhood awareness of the basic needs of elderly residents for food, safety and hygiene.	Human Services Com.	2020	M
Pressure elected representatives for state, federal and private programs that provide basic preventive and acute care medical services for uninsured residents, and that encourage doctors to remain in private practice despite the high cost of maintaining a local practice.	Human Services Com.	2020	L
Support organizations that provide emergency assistance and advocacy for families and individuals who are homeless or at risk of becoming homeless.	Human Services Com.	2020	L

EDUCATION

Use Bourne's unique coalition of educational systems and its proximity to the marine and scientific institutions in Woods Hole to promote location and expansion of Blue Economy research, manufacturing, and service businesses in town.	BOS	Cont.	H
Create a common online presence where all of Bourne's educational institutions, both public and private, can post information, activities, and announcements.	School Committee	2020	H
Appoint a standing Council of Education that meets at least quarterly, with representation from all of Bourne's educational institutions, town government, and the business community, to coordinate policies and activities in the best interests of all.	BOS	2020	H
Explore opportunities for shared resources in the areas of facility use, student parking, and workforce housing, between the Maritime Academy and Downtown Buzzards Bay.	Planning Bd.	2020	M
Encourage establishment of a retail store on Main Street to sell clothing, souvenirs, and supplies representing the Maritime Academy, Upper Cape Tech, and Bourne schools to benefit all three systems.	School Committee	2020	M
Develop joint educational ventures between the National Marine Life Center and all of Bourne's educational institutions.	School Committee	Cont.	M
Promote Bourne as a college town and center of marine education, research, manufacturing, and services.	BOS	Cont.	L

Continue to encourage Science, Technology, Engineering, and Mathematics (STEM) educational initiatives and programs in the curriculum at all grade levels.	School Committee	School Com.	L

MOTION: We move the Town vote to amend and update the Local Comprehensive Plan by enacting the provisions set forth in Article 12 as printed in the Voter's Handbook.

VOTED:
AYES 482; NAYS 59; the AYES have it; declared the motion passes.

A true copy,

Attest:

Barry H. Johnson
Town Clerk